



# 2025 Annual Report

50 Years of Impact





# Contents

A Word From Warren & Trenton .....	1
Powering Community Impact .....	2
Honoring a Legacy of Opportunity .....	4
Putting Giving to Work .....	6
Strengthening our Local Workforce .....	7
50 Years of Building Bridges .....	10
Opening Doors to Opportunity .....	12
Investing in Futures .....	13
2025 Scholarships & Recipients .....	14
Financial Snapshot .....	16
Our Staff & Board .....	18
Looking Ahead · Future Direction .....	19

Young Eagles Program of the Franklin Sport Chapter (#988) of the Experimental Aircraft Association  
The Venango Area Community Foundation Discretionary Grant recipient



# A Word from Warren & Trenton

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Dear Friends and Partners,

As we reflect on this past year, we do so at an important moment in the history of Bridge Builders Community Foundation. With the conclusion of our 50th anniversary celebration, we close one remarkable chapter and step confidently into a new era of service, partnership, and community philanthropy.

Over the past five decades, BBCF has grown alongside the region it serves, guided by the generosity of donors, the leadership of dedicated volunteers, and a shared belief in the power of local philanthropy. This annual report captures not only the milestones and accomplishments of the past year, but also the story of progress that continues to shape our future.

The year behind us has been marked by our reflective commemoration of the 50th Anniversary of the Community Foundation's founding through meaningful community grantmaking, thoughtful stewardship of charitable resources, and strengthened relationships with donors who entrust us to help carry their vision forward. Each grant awarded and each partnership formed reflects our collective commitment to making our community a stronger, more vibrant place for all.

As we begin this next segment in BBCF's history, we remain focused on listening, learning, and leading, ensuring that philanthropy continues to respond to evolving needs while building lasting opportunity. This report serves as both a reflection and a forward-looking statement of purpose, highlighting how together we are shaping a brighter future.

Thank you for your continued trust, partnership, and belief in the work we share.

With gratitude,



Warren Thomas  
Chair, Board of Directors



Trenton E. Moulin  
President & CEO

# Community Giving Powering Impact

Community giving is the foundation of everything we do. In 2025, individuals, families, and organizations across our region came together to support causes they care deeply about, from education and workforce development to conservation, veterans services, and community well-being.

Every gift, regardless of size, reflects a shared belief in strengthening our region for the long term. Together, these contributions allow us to respond to local needs, invest in future opportunities, and steward resources in ways that create lasting impact.

GIVING BY THE NUMBERS

**\$3.02M**

Raised through **629** gifts  
from **394** donors

# Welcoming 13 New Funds in 2025

Every new fund tells a story of generosity and purpose. In 2025, Bridge Builders Community Foundations welcomed 13 new funds created by individuals, families, and organizations committed to making a difference in our region. Together, these funds broaden the ways we support students, nonprofits, and community initiatives.

**Donald R. Tarr Charitable Fund for Veterans in Venango County** Supporting food security and quality of life for local veterans.

**F. Daniel and Kathleen Paulo Community Charitable Fund** Providing targeted grants to nonprofits serving the Franklin area.

**Jefferson County Community Foundation Unrestricted Fund** Flexible funding to meet evolving needs across Jefferson County.

**RADLY Charitable Fund** Supporting workforce development and skilled trades education.

**RADLY Scholarship** Supporting students pursuing skilled trades and applied technology careers.

**Center for Rural Ministry Rural Impact Fund** One-time support for rural congregations strengthening community outreach.

**Southwest Behavioral Health Help For Our Helpers Scholarship (Current Providers)** Supporting behavioral health professionals pursuing higher education.

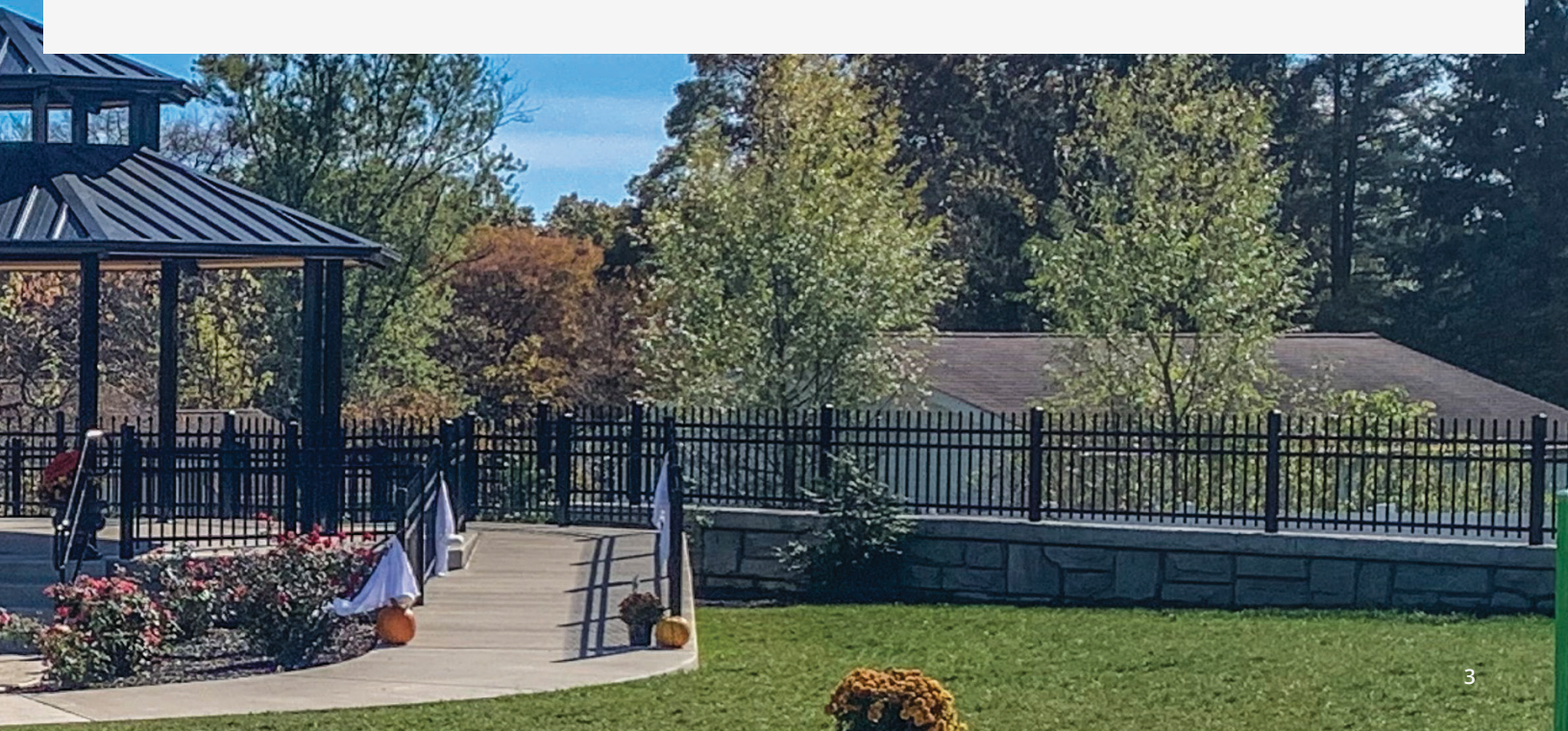
**Southwest Behavioral Health Help For Our Helpers Scholarship (Future Providers)** Supporting students preparing for careers in behavioral health.

**Denny Hickman – Get Outside and Do Stuff Memorial Scholarship** Supporting environmental and outdoor education for Venango County residents.

**Venango Area Community Foundation Unrestricted Fund** Flexible funding to support nonprofit initiatives across Venango County.

**Venango County Conservation Hall of Fame Scholarship** Supporting students pursuing conservation and environmental science careers.

Two Testamentary Funds



# Honoring a Legacy of Opportunity

*How one family's values continue to shape futures across our region*

For many families, giving back is rooted in gratitude. For Matt Lerch, it is about honoring a legacy built on perseverance, service, and opportunity.

Matt established the Orville H. Lerch 4-H Scholarship in memory of his father, Orv Lerch, whose life story reflects the transformative power of hard work, education, and community support. Through this scholarship, we and our donors are investing in students who share those same values and are working to build meaningful paths of their own.

Orv grew up in Clarion County during the Great Depression, raised by parents who were subsistence farmers and instilled in him an early sense of responsibility and self-reliance. He attended a one-room schoolhouse and learned firsthand that opportunity was something to be earned, protected, and shared.

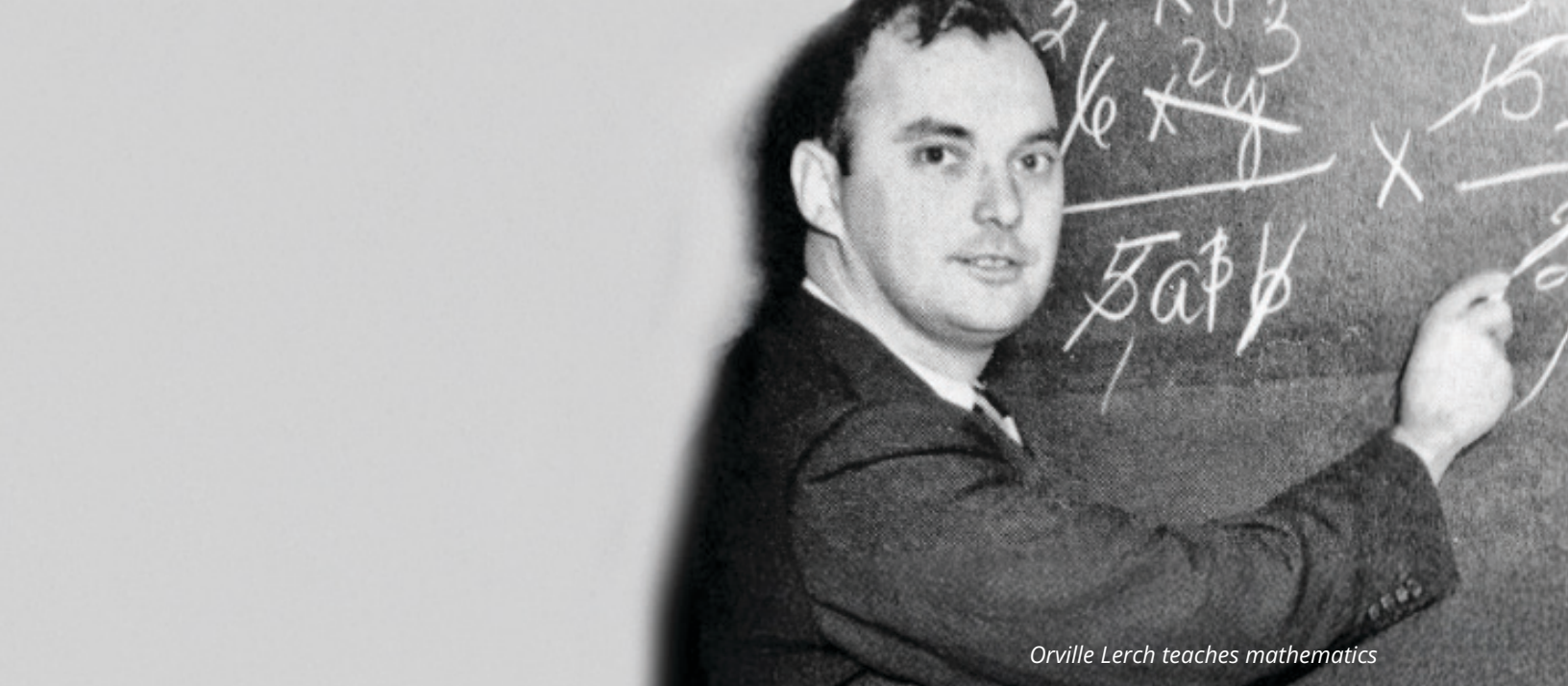
As the first in his family to attend college, Orv earned a degree in Forestry Engineering from Penn State University. His career would take many turns, from education to entrepreneurship, public service, and business leadership. Whether launching a successful outdoor recreation business in Cook Forest, serving in state and federal government roles, or helping guide the

expansion of Clarion Hospital, Orv consistently looked for ways to serve his community and create opportunity for others.

A defining influence throughout his life was 4-H. His involvement in Clarion County 4-H helped shape the entrepreneurial mindset, work ethic, and leadership skills that carried him forward. Those same principles are what Matt chose to honor through the scholarship created in his father's name.

***“4-H helped shape who my dad became. It taught responsibility, leadership, and the importance of giving back. This scholarship is a way to carry those lessons forward.”***

Matt Lerch



*Orville Lerch teaches mathematics*

The Orville H. Lerch 4-H Scholarship supports students who have participated in Clarion County 4-H for at least three years, demonstrated academic achievement, earned college acceptance, and remained actively involved in community service and extracurricular activities. These criteria reflect not only Orv's background, but the values he lived by.

Through this scholarship, we are able to invest in students who understand the importance of

commitment, responsibility, and service. Together with donors like Matt, we are ensuring that the lessons passed down through generations continue to shape the future of our region.

When donors establish scholarships in memory of loved ones, they do more than honor the past. They help open doors for the next generation, strengthening our communities for years to come.

**Orville H. Lerch  
4-H Scholarship**

- Honors a lifelong commitment to education and service
- Supports Clarion County students with 4-H experience
- Emphasizes leadership, responsibility, and giving back



# Grantmaking

## Putting Giving to Work

Generosity becomes impact when it is put into action. In 2025, grant funding supported programs and organizations working every day to strengthen our communities. From education and workforce development to health, conservation, and local services, these investments addressed immediate needs while supporting long-term growth across our region.

### Where Support Is Making an Impact

Grant funding supported programs that strengthen our region and respond to local needs across multiple areas.



Arts & Culture



Community/Economic Development



Education



Food Insecurity



Health & Well-Being



History & Heritage



Housing Status



Public Safety



Recreation



Social Services



Veterans & Military Family



Youth Development

TOTAL GRANTMAKING

**\$1.09M**

Invested through **152** grants  
to **129** organizations

## Grantee Story

# Strengthening our Local Workforce

A thriving community depends on a skilled, prepared workforce. Bridge Builders Community Foundations is proud to support programs that connect local talent with real opportunity.

Through strategic grant funding, Bridge Builders has partnered with the Manufacturing & Apprenticeship Center (MAC) to help address a growing workforce need in our region: preparing students for in-demand manufacturing careers while strengthening the long-term stability of local employers.

Manufacturing remains a critical economic driver across our counties, yet many employers continue to face challenges finding skilled workers. MAC was created to meet that need by offering hands-on training, industry-recognized credentials, and direct pathways into high-wage, sustainable careers.

Bridge Builders' support has helped MAC expand access to this training, reducing financial barriers for students while ensuring programs remain aligned with the evolving needs of regional manufacturers.

***“For three years, Bridge Builders’ support has helped students build skills that strengthen both lives and local companies.”***

Dr. Stephanie Fiely, Pitt-Titusville

## Investing in People and the Future

One of the most meaningful outcomes of this partnership is the opportunity it creates for individuals like Joe Downing, a MAC student who pursued training to build a better future for himself and his family. Through MAC's program, Joe gained technical skills, confidence, and a clear path into the manufacturing workforce, demonstrating the real and personal impact of targeted grant funding.

By supporting MAC, Bridge Builders is helping ensure that students do not have to leave the region to find meaningful work, while local employers gain access to a skilled and prepared workforce.

## A Long-Term Commitment to Regional Growth

This grant reflects Bridge Builders' broader commitment to sustainable, long-term impact. Workforce development is not a one-time solution. It requires continued investment, collaboration, and alignment between education, employers, and community partners.

Together with MAC, Bridge Builders Community Foundations is helping create opportunities that strengthen individuals, businesses, and communities today and for generations to come.





Bridge Builders Community Foundations

# 50

Past Reflection, Future Direction

Since 1975



Charlie Batch Founder, Best of the Batch Foundation  
Keynote Speaker at the Bridge Builders Community Foundations Golden Gala



# 50 Years of *Building Bridges*

In 1975, a group of local leaders came together with a simple but powerful idea: generosity could be pooled, grown, and directed to meet the evolving needs of our community. From that vision, the Venango Area Community Foundation was born—laying the groundwork for what is now Bridge Builders Community Foundations (BBCF).

What began with a handful of funds and a shared commitment to local impact has grown into a trusted regional resource for philanthropy, connecting donors, nonprofits, and communities across Clarion, Forest, and Venango Counties.

Over the decades, BBCF continued to grow. The addition of dedicated leadership in the late 1980s strengthened outreach and engagement, while the 1990s and early 2000s brought new partnerships, expanded programs, and a broader vision. In 2008, the organization adopted the name Bridge Builders Community Foundations, reflecting its regional reach and its role in connecting people, resources, and ideas.

A new chapter began in 2010 with a renewed focus on accessibility, innovation, and community connection. During this time, BBCF experienced

***“When a community commits itself to giving, to lifting others up, and to creating a better place to live, learn, work, and play, incredible things happen.”***

Trenton Moulin President & CEO

Early milestones—like the first scholarship and discretionary funds—set the tone for a legacy rooted in education, opportunity, and long-term investment.

significant growth—expanding its fund offerings, increasing grantmaking, and strengthening relationships with donors and nonprofits.



*Bridge Builders Community Foundations celebrates Founders Day*

Today, BBCF is more than a steward of charitable funds. It brings people together to support opportunity, respond to local needs, and invest in the future of our communities. Each fund, scholarship, and grant represents a story of generosity and forward momentum.

As we reflect on the past 50 years, this work has always been about people—the ones who chose to give, the students who pursued their goals, the organizations strengthening our communities, and the partners who continue to move this work forward.

Looking ahead, BBCF remains committed to expanding access to philanthropy, strengthening partnerships, and meeting the needs of today while preparing for what's next.

For 50 years—and for generations to come—building bridges is what brings our communities together.

# 50

Years of Impact

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# \$19.2M

Total awarded since 1975

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## \$13.8M

Grants Awarded

## \$5.4M

Scholarships Awarded

## 357 Funds

Delivering grants and scholarships across the region

*A legacy built through  
community partnership.*

## Scholarships

# Opening Doors to Opportunity

Education has the power to change lives. In 2025, scholarships awarded through Bridge Builders Community Foundations helped students across our region pursue education and training that moves them closer to their goals. Supported by generous donors, these investments are shaping futures and strengthening our communities for years to come.

## Scholarships in Action

From first-generation college students to skilled trades and healthcare careers, BBCF scholarships support students at critical moments — helping them stay enrolled, complete training, and move into careers that strengthen our region.



### Scholarship Reach

Venango, Clarion, Forest & Surrounding Counties

### Pathways Supported

College · Trade School

### Who Benefits

Graduating High School Seniors, Current College/Trade School Students, & Nontraditional Students

### How Funds Are Created

Established by families, individuals, and organizations

# Investing in Futures

*How scholarships create lasting impact for students — and the communities they serve.*



For 50 years, we have worked to strengthen our region by investing in the people who will shape its future. One of the most meaningful ways we do that is through scholarships, connecting generosity today with opportunity tomorrow.

Education does more than open doors for individual students. It helps develop skilled professionals, compassionate caregivers, and engaged leaders who return their talents to the communities that supported them. Each scholarship tells a personal story, but together they reflect our shared, long-term commitment to community vitality.

Across the region, our donors establish scholarship funds to honor loved ones, celebrate shared values, and give forward. Through these partnerships, we see impact far beyond the classroom, reaching workplaces, hospitals, and neighborhoods throughout our community.

The **Margery L. Himes Memorial Scholarship**, established in 2013, is one example of that lasting impact. Since 2021, the fund has awarded more than \$140,000 to nearly 40 students from Venango, Clarion, Armstrong, and Butler Counties, many of whom are first-generation college students. Among those recipients is Jasey Donovan, a University of Pittsburgh student pursuing psychology with a pre-dentistry focus. The scholarship allowed Jasey to concentrate

on his education and work toward his goal of providing affordable dental care in underserved communities.

Healthcare is another field where scholarship support creates powerful ripple effects. The **William H. Locke Memorial Scholarship**, established in 1976, has helped Oil City students pursue education beyond high school for nearly five decades. Recent recipients include Lillie Heise, a nursing student preparing for a future in critical care, made possible through scholarship support that allowed her to fully focus on coursework and clinical training.

That same spirit continues through the **Alfreda Kurtich Memorial Nursing Scholarship**, established in 2022. One of its first recipients, Mackenzie Buckel, is pursuing a nursing career with aspirations in neonatal care, carrying forward a multi-generation legacy of service.

Together with our donors, we are investing in more than individual students. We are investing in the future of our region itself.

# 2025 Scholarships & Recipients

These scholarships represent the generosity of our donors and the achievements of students throughout our communities.

## 519Strong-Jeremy Coast Memorial Scholarship

Drew Kockler  
Grascen Reyburn  
Hannah Swartfager  
Rylan Rupp  
Alexis Reddinger

## Adam Weeter Memorial Scholarship

Hannah Swartfager

## Alfreda Kurtich Memorial Nursing Scholarship

Tessa O'Neil

## Anna Ewalt Memorial Scholarship

Olivia Tawney

## Arthur & Louise Bear Scholarship

Ember Strausbaugh  
Breanna Pitts  
Jaeyla Myers  
Alexis McVay  
Araya Maxon  
Ava Bower  
Andrew Schwab  
Kyel Harry  
Lucas Hickey  
Grascen Reyburn

## Arthur (Bud) Van Nort Memorial Scholarship

Lauren Geraci

## Bill Anthony Memorial Scholarship

Zackory Coulter

## Bracken Scholarship

Jadyn White  
Christa Schneider

## Brad & Denise (Kemmer) Bish Scholarship

Jada Runyan

## Brown Chapel A.M.E. Memorial Scholarship

Gavin Stephens

## Bucktails of Beaver Township Scholarship

Hannah Swartfager

## Cheryl Scott Memorial Scholarship

Kaylee Baker  
Kiley Oliver

## Chester A. & Beulah A. Baum Memorial Scholarship

Kayla Hanna  
Kelsey Hanna  
Alexis Reddinger  
Makayla Kapp  
Alden Herrell-Ward  
Alexis Reisinger  
Mackenzie Snyder  
Destiny Metz  
Allison Rembold  
Kara Riley  
Haylie Gregory

## Clarion County Sportsmen for Youth Stewardship Scholarship

Hannah Swartfager

## Clarion Venango Forest County Farm Bureau Scholarship

Mark Snyder  
Eva Beck

## Cranberry Lions Service Effort & Initiative Scholarship

Logan Stumpf  
Shalyn Whittemore  
Mark Snyder

## David W. Humphrey Memorial Scholarship

Mason Gourley

## Dustin A. Fletcher Memorial Scholarship

Gavin Stephens  
Jackson Dilks

## Eugene F. Hanna Scholarship

Ella Marbich

## Floyd E. and Anna E. Carbaugh Memorial Scholarship

Peighton Trout  
Aletta Summers

## Forest County Taxpayers Association Scholarship

Zachary Carll

## Frank and Eleanor Miese Scholarship

Ava Bower  
Baine Snyder  
Andrew Schwab  
Emily Rice  
Alaina Brown  
Rae Montgomery  
Faith Copley

## Franklin High School Alumni Scholarship

Rilee Hanna  
Annabella Spencer  
Grace Turk  
Alexis Rodemoyer  
Mackenzie Buckel  
Dylan McFadden  
Eden Dick  
Paige Dunkle  
Alexis McVay  
Jay Prettyman

## George J. Vergis Scholarship

Allyson Wilson  
Logan Stumpf  
Grace Woods Nellis  
Kye Winslow

## Gwendolyn Smith Scholarship

Reese Minch

## H. Genevieve Davis Scholarship

Gabrielle Laderer  
Danielle Keebler

## Howard G. Lehman and Joyce K. Lehman Education

Mariah Vanwormer

## J. Bowman Proper Memorial Scholarship

Zachary Carll  
Nathan Dietrich

Kiley Oliver  
Harley Ellenberger

## Jack & Donna Snyder Scholarship

Karter Wilson  
James Mcllwain

## James D. Schwab Ph.D. Scholarship

Brooke Ley

## Janet L. Henc Scholarship Fund

Seldon Bean

## Jefferson County 4-H Scholarship

Karlee Stiver  
Hayes Cooper

## Jessica M. Stephens Memorial Scholarship

Shalyn Whittemore  
Nickayla Petro  
Mark Snyder

## John & Helen Mogle Scholarship

Taylor Ripple

## John R. Loeffler Memorial Golf Scholarship

Cayden Baker

## Kameron's Karing Challenge Scholarship

Rylan Rupp

## Kami Dinger Memorial Scholarship

Zachary Carll

## Kevin T. Ross Memorial Scholarship

Jonah Hall

## Margery Himes Memorial Scholarship

Rylan Rupp  
Heather Strohm

Ava Bower

Jadyn White

Alexis McVay

Makayla Kapp

## Mark & Rita Hale Scholarship

Olivia Blausler

## Marsha L. Beichner Memorial Scholarship

Lauren Geraci

## Nicholas R. Sanford Memorial Journalism Scholarship

Lilli Fonz

## Nicholas R. Sanford Memorial Scholarship

Kara Riley

**Oil City Eagles Aerie #283 Scholarship**

Cayden Baker  
Brooke Waters  
Mariah Vanwormer  
Olivia Blauser

**Oil City Mayor's Scholarship**

Maggie Vanwormer

**Paul & Ellen Flickner Girls Basketball College Scholarship**

Ashlee Albright  
Sarah Schoch  
Emily McGill  
Grascen Reyburn  
Natalie Shevock

**Rainy Linn Memorial Scholarship**

Kaylee Baker

**Redbank Valley Education Foundation General Education Scholarship**

Mylee Harmon

**Redbank Valley Education Foundation Vocational Scholarship**

Eva Wadding  
Andrew Byers

**Robert C. Wingard Memorial Scholarship**

Ava Snyder

**Robert L. Kinnear Memorial Scholarship**

Mitchell Bawden  
Zachary Carl

**Rockland Township Community Scholarship**

Dane Wenner

**Roy E. Sanner Memorial Scholarship**

Faith Copley  
Kye Winslow  
Alexis Reisinger  
Dane Wenner

**Russell G. Coast Memorial Scholarship**

Ella Marbich

**Ruth & Vernon Taylor Salutatorian Award**

Colter Bayle

**Ruth & Vernon Taylor Valedictorian Award**

Zachary Carl

**Ruth Persons Bear and Robert H Bear Memorial Scholarship**

Olivia Tawney

**SBHM Helping our Helpers Scholarship for Current Providers**

Kathryn Haddad  
Sarah Wood  
Alysia Fears  
Tara Bruecken  
Adrienne Hurd  
Callie Kossan  
Shenna Wood  
Brian DiGia  
Cora Franceschi  
Austin Kwisnek  
Brittney Palenchar  
Danielle Zellefrow  
Andrew Verdi  
Aimee Caldararo  
Kerry Johnson  
Tracey Brumbaugh  
Elica Shaw  
Abigail Comes  
Brandon Henshaw

**SBHM Helping our Helpers Scholarship for Future Providers**

Madison Crossley  
Madeleine Tomo  
Jillian Alexander  
Marnie Golden  
Paden Kemp  
Emma Criswell  
Kara Shidemantle  
Matthew Burkholder  
Gianna Ponterio

**Shawn Rehberg Memorial Scholarship**

Aiden Herrell-Ward  
Alexis Reisinger

**Sherman Scholarship**

Zachary Carl  
Kiley Oliver

**Susan L. Daniels Memorial Scholarship**

Kyel Harry  
Alexis McVay

**Susie McConnell Memorial Scholarship**

Ella Marbich  
Ella Speece

**Thomas D. Fulton Scholarship**

Zachary Carl

**Thomas E. McNamara Scholarship**

Harley Ellenberger

**Troopers Patterson and Richey Memorial Scholarship**

Grascen Reyburn

**UPMC Northwest Medical Staff Scholarship**

Chayse Skinner

**Vera A. Lamey Scholarship**

Tiera Mckinney  
Jackson Dilks  
Nickayla Petro

**Walter H. Finchbaugh Memorial Scholarship**

Brooke Ley  
Allison Rembold  
Mackenzie Snyder  
Macy Weeter  
Kelsey Hanna  
Kara Riley  
Hudson Galla  
Kayla Hanna  
Haylie Gregory  
Alexis Reddinger

**Will Fabry Memorial Scholarship**

Joseph Findland  
Allyson Wilson

**William & Elizabeth Scholarship**

Rylee Coe  
Paige Dunkle  
Justin Oliver  
Jonah Hall  
Tessa O'Neil  
William & Mary Vergis Denk  
Savana Steigerwald  
Dylan McFadden

**William H. Locke Scholarship**

Mariah Vanwormer  
Jackson Dilks  
Gavin Stephens  
Shalyn Whittemore  
Mark Snyder  
Jadyn White  
Tiera Mckinney

**Wood-Noble Memorial Scholarship**

Isabella Baker  
Seldon Bean

**Young Wood Scholarship**

Gavin Stephens  
Ava Bower

# Financial Snapshot

A high-level view of BBCF's financial position as of December 31, 2025.

## Statement of Financial Position

As of December 31, 2025

### Assets

Cash and Cash Equivalents	\$ 367,588.00
Invested Assets	\$ 23,443,782.00
Accounts Receivable	\$ 250.00
Other Current Assets	\$ 922.00
Life Insurance Asset	\$ 128,465.00
<b>Total Assets</b>	<b>\$ 23,941,007.00</b>

### Liabilities

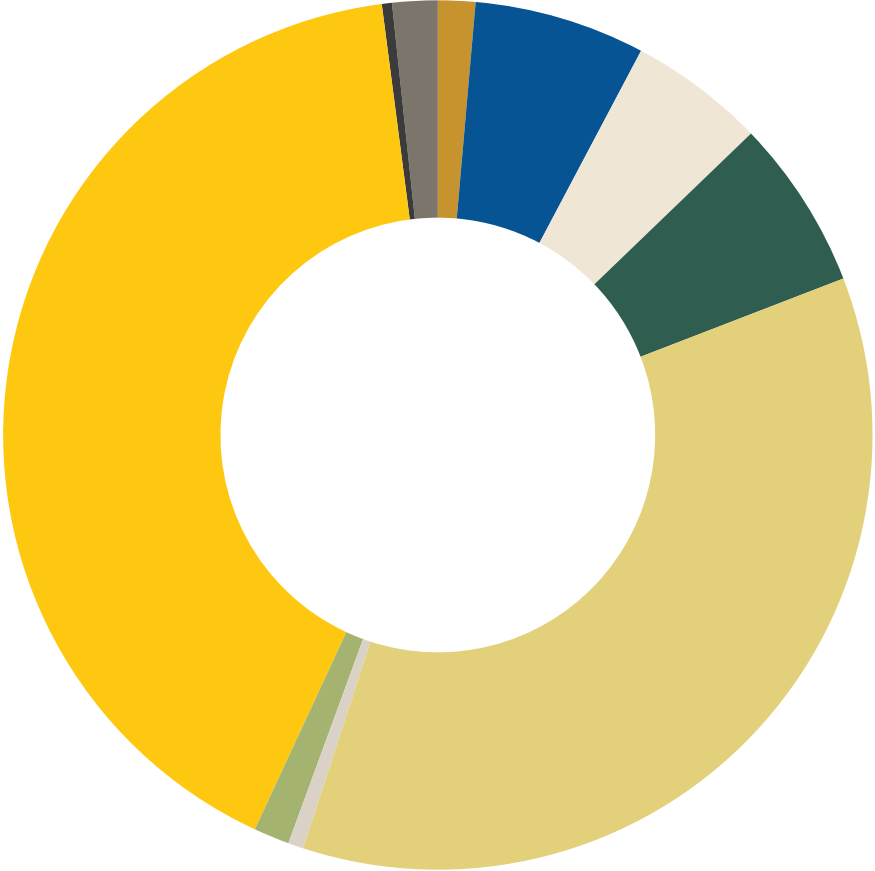
Scholarship Payable	\$ 188,270.00
Grants Payable	\$ 182,424.00
Payroll and Other Liabilities	\$ 1,284.00
Funds Held for Others	\$ 1,885,088.00
Other Net Current Liabilities	\$ (146.00)
<b>Total Liabilities</b>	<b>\$ 2,255,465.00</b>











\*Not Audited: For a complete copy of Bridge Builders Community Foundations' audited financial statements and tax returns (IRS Form 990), please visit [bbcf.org](http://bbcf.org).

# By the Numbers

## Assets by Fund Purpose

A breakdown of asset balances in 2025.



 <b>Scholarships</b> 41.0% \$ 9,668,857.85	 <b>Undesignated</b> 1.7% \$ 397,145.37
 <b>Field of Interest</b> 35.9% \$ 8,454,964.80	 <b>Affiliate Unrestricted</b> 1.4% \$ 327,098.66
 <b>Nonprofit Endowments</b> 6.4% \$ 1,498,091.00	 <b>Foundation Operations</b> 1.3% \$ 312,964.51
 <b>Donor Designated</b> 6.3% \$ 1,492,946.69	 <b>Fiscal Sponsorship</b> 0.6% \$ 134,809.41
 <b>Donor Advised Funds</b> 5.1% \$ 1,192,229.83	 <b>School Foundations Fund</b> 0.4% \$ 88,338.91

# Our Staff & Board

Our work is guided by local leaders who bring experience, integrity, and deep commitment to this region. Together, our board, committees, and staff steward community resources with care and accountability.

## Board of Directors

Mr. Warren Thomas *Chair*

Ms. Becky Edwards

Mr. W. Russell McDaid

Mr. J. Douglas Schwab

Mrs. Denise Jones *Vice Chair*

Ms. Emily Kelkar

Mr. Barry McCauliff

Ms. Maloy Shrout

Ms. Angela Trinch, CPA *Treasurer*

Ms. Colleen McAleer

Ms. Stephanie Mills

Mr. Matthew Wagle, CFP®, MBA

Mrs. Lynn McCaslin, M.Ed. *Secretary*

## Allocation & Distribution Committee

Denise Jones

Maloy Shrout

Warren Thomas

Kim Woods

## Finance & Investment Committee

Diona Brick

J. Douglas Schwab

Warren Thomas

Angela Trinch

Matthew Wagle

## Staff

Trenton Moulin *President & CEO*

Lauren Hart *Director of Finance & Operations*

Tessa King *Grant & Scholarship Manager*

# Looking Ahead

# Future Direction

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As we look toward 2026 with cautious optimism, Bridge Builders Community Foundations remains firmly rooted in the values that guide everything we do:

- Integrity
- Trust
- Excellence in Service
- Organizational Health
- Strategic Planning
- Sense of Urgency

These values give us perspective and a platform that afford both the opportunity and the responsibility to create positive, lasting change through philanthropy across the communities we serve.

They also shape how we partner with philanthropists, large and small, who stand with us to make our community a better place to live, learn, work, and play. We are grateful to those who continue to walk beside us, and we honor those who are no longer with us by faithfully carrying forward their charitable legacies.

As our impact grows, we remain committed to strengthening the Foundation from the inside out. We are improving internal processes and sharpening our governance so we can respond more quickly and effectively to community needs and to the nonprofits that serve them. At the same time, we are building additional safeguards to ensure the assets entrusted to us are stewarded with care for generations to come.

Entering this next chapter, we move forward with thoughtfulness, intention, and excitement. We embrace the ongoing work of partnership, making thoughtful decisions each day to help cultivate a more vibrant and equitable community for all.

Thank you for your trust, your partnership, and your belief in what we can build together. With your support, Bridge Builders Community Foundations will continue to turn our shared values into meaningful action and lasting impact.

Sincerely,

Bridge Builders Community Foundations Leadership Team



1322 Elk St, Franklin, PA 16323 · (814) 677-8687

[www.bbcf.org](http://www.bbcf.org)